



#### **Investors' Meet 2011**

Mumbai

24th March 2011

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## **Agenda**



Introduction

**Performance Highlights** 

**Business Profile** 

**People and Community** 

Regulation

**Growth Opportunities** 

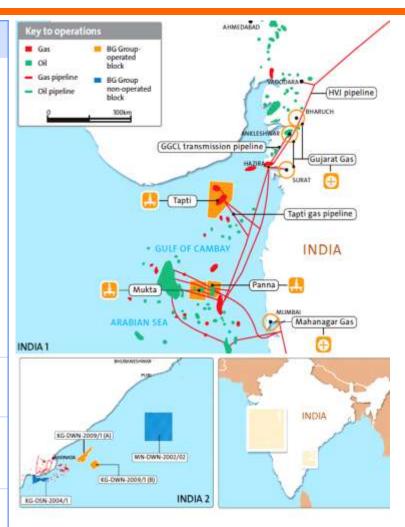
**Way Forward** 



## **BG** India footprint



Company Information		
BG India	BG E&P	• Panna-Mukta-Tapti (PMT): Jointly Operated Co-venturers: BG (30%), ONGC (40%), RIL(30%)
	India Ltd	Krishna Godavari Basin - Block KG-OSN-2004/1 (Exploration Block)      Control Con
		Co-venturers : BG (45%), ONGC (operator 55%)
		Mahanadi Basin - MN-DWN-2002/02     (Exploration Block)     ONCO (aparator 75%)
		Co-venturers: BG (25%), ONGC (operator 75%)
		Krishna Godavari Basin - KG-DWN-2009/1  (Exploration Block)
		Co-venturers : BG 30% (Operator), ONGC (45%), OIL (15%), APGIC (10%)
	BGIES	LNG importers, Gas Aggregators ,Bulk Industrial,     Fertiliser, CGD operators, Power
	GGCL	India's largest private CGD company (by volumes)
		BG took over controlling stake (65.12%) in July 1997
	MGL	India's largest private CGD company (by customers)
		<ul> <li>JV with GAIL (49.75% each), State Govt. (0.5%)</li> </ul>

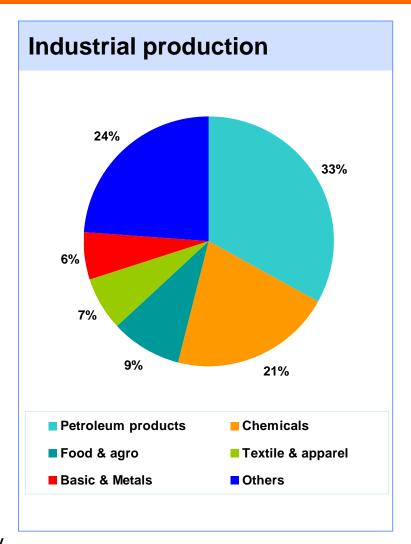


Source: BG Group Data Book 2010

#### **Gujarat – where we operate**



- Remarkable and sustainable growth:
  - Average rate of growth: 10.4% in last5 years
  - 2nd most industrialised state in India
    - 83 industrial clusters and estates
    - 22% of total investment in India
- "Hydrocarbon capital" of India
  - Statewide gas grid under development, large areas covered
  - Hosts both operating LNG terminals in India
  - Landfall point for majority of gas in India
  - Second largest producer of onshore natural gas
  - ~48% of India's installed refining capacity



Source : Govt. of Gujarat

## Gujarat Gas – strong business model

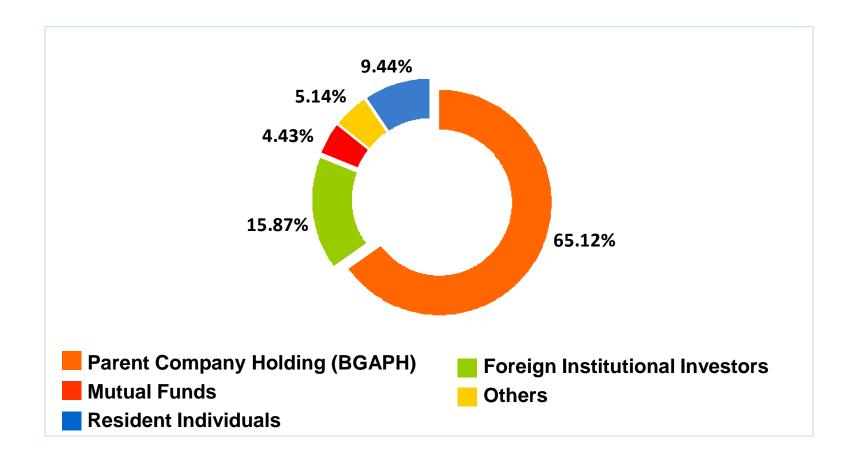


- Largest CGD in terms of volume\*
- Multiple source portfolio
  - 95% gas sourced at market determined prices
- Caters to multiple segments with different applications and alternate fuels
- Operates in a highly industrialised and energy intensive zone
- Easy access to rLNG: Proximity to country's two operational LNG terminals
- Strong capital efficiencies
- Opportunities for growth



#### **Shareholders**





#### **Share price performance: CY 2010**



 Average daily trading volumes improved by over 65%

 Outperformed Sensex by over 60%

- Increased dividend on expanded capital
  - Regular : Rs. 4 per share
  - Special : Rs. 8 per share



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#### **Key determinants for 2010**

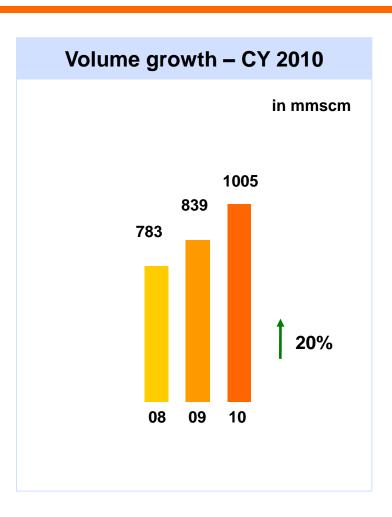


- Gas supply
  - Term rLNG contracted till December 2013
  - rLNG share increasing in portfolio (26% annual; 37% in Q4)
  - KG D6 gas on fall back basis not available (despite allocation)
  - Supply levels sustained from other indigenous sources
  - Increase in APM gas price
- Increasing trend of gas cost
- Growth in Industrial retail and CNG segment ensured 17% growth in volumes
- Focused on growing high value markets

#### Industrial segment – sustaining growth

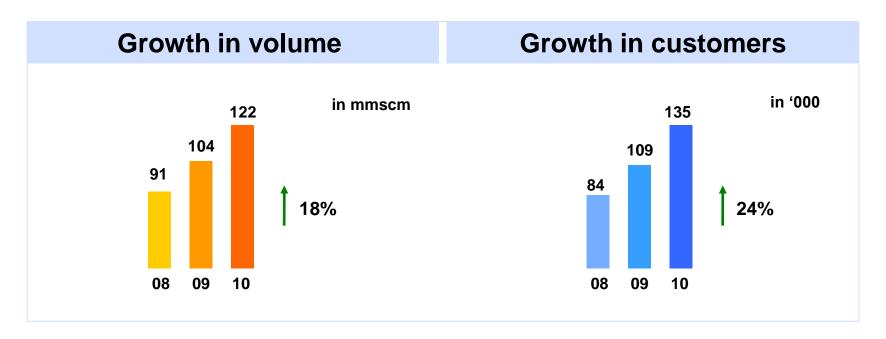


- 83% by volume mix
- Strong retail demand
- Signed new contracts worth 350,000 scmd
- Revised prices in December 2010 by ~16%
- Segmentation to access high value markets
- Crossed one billion scm of retail sales in December 2010



#### **CNG** segment – robust growth

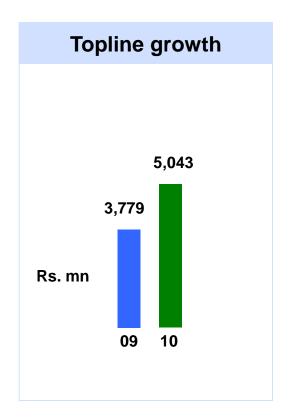


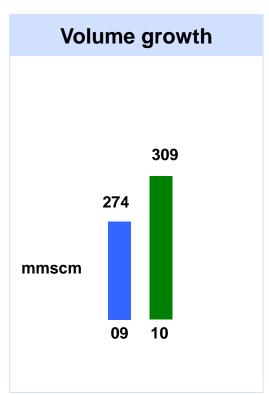


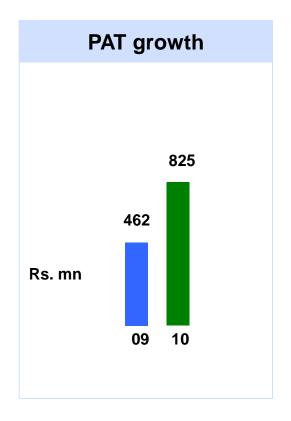
- Growth in conversion rate higher by ~30%
- Strong infrastructure growth; added 11 CNG retail outlets
- Price revisions; 8.3% in September '10, and 8.6% in January '11

## Highlights - Q4 2010







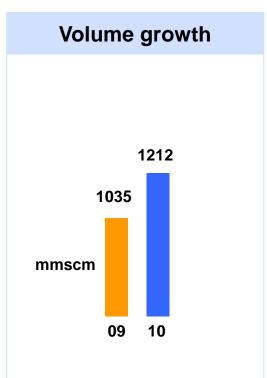


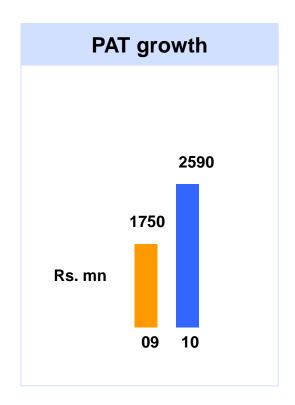
- Revenues up by 33%
- Volumes up by 13%
- Profits up by 78%

## Highlights - 2010





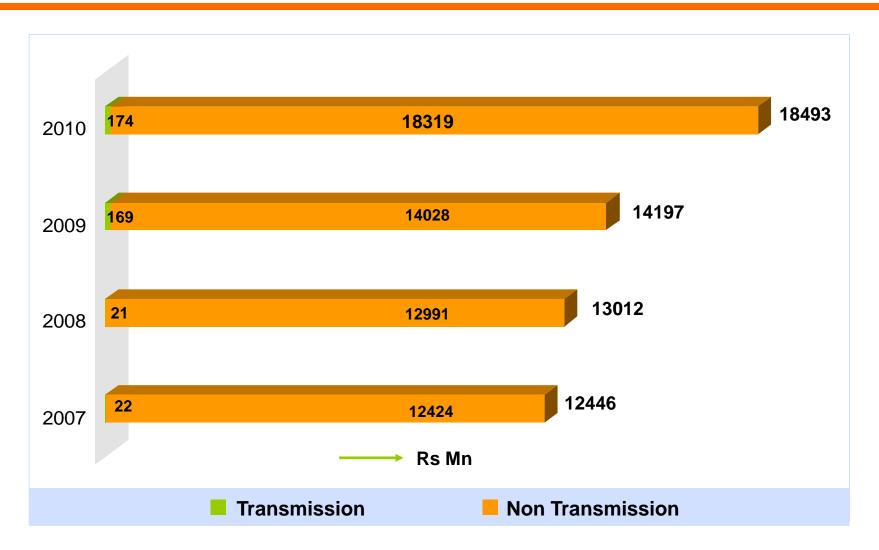




- Topline grew by 31%
- Volumes increased by 17%
- PAT up by 48%

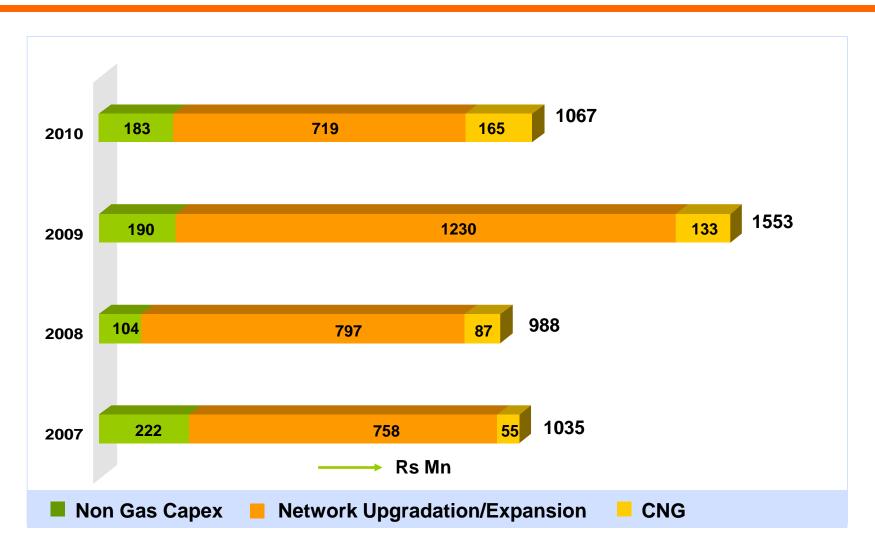
## Revenue growth





## Capex

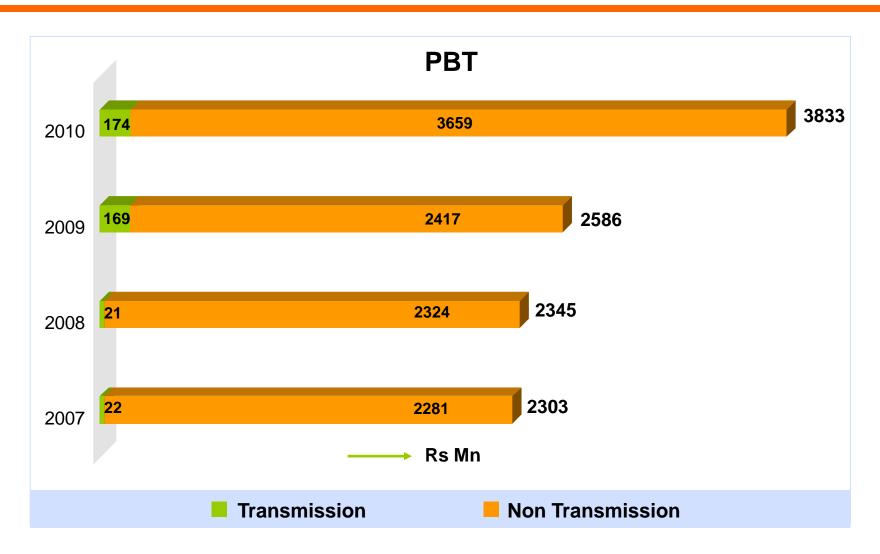




Source: GGCL audited account 2010

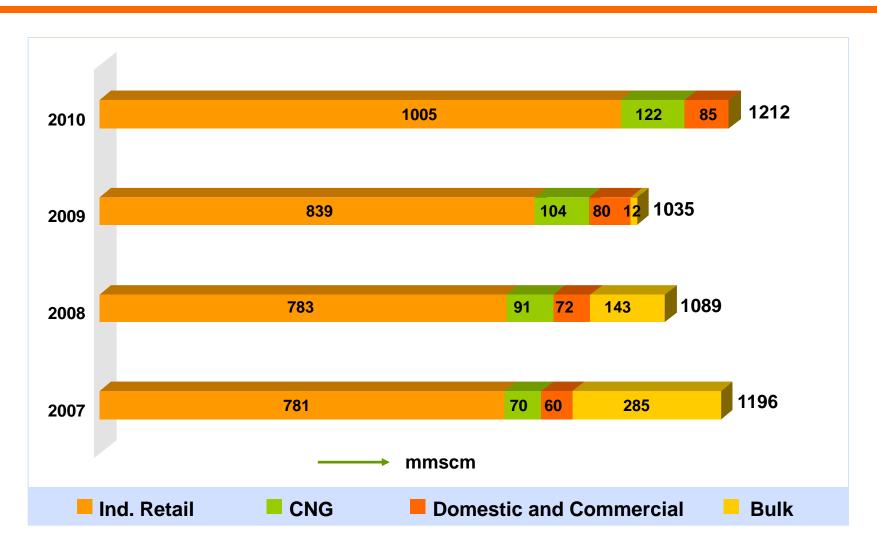
## **Profit growth**





#### **Distribution volumes**





Source: GGCL audited account 2010

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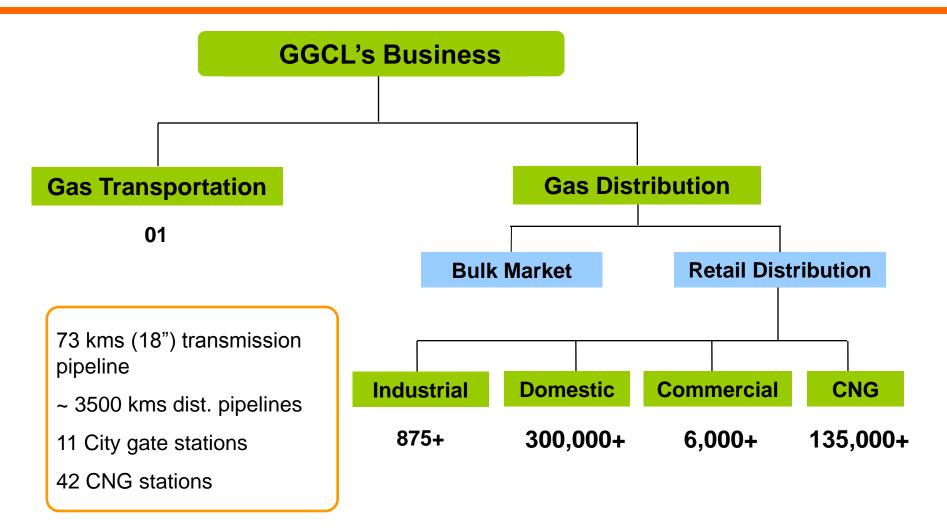
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#### **Customer profile**

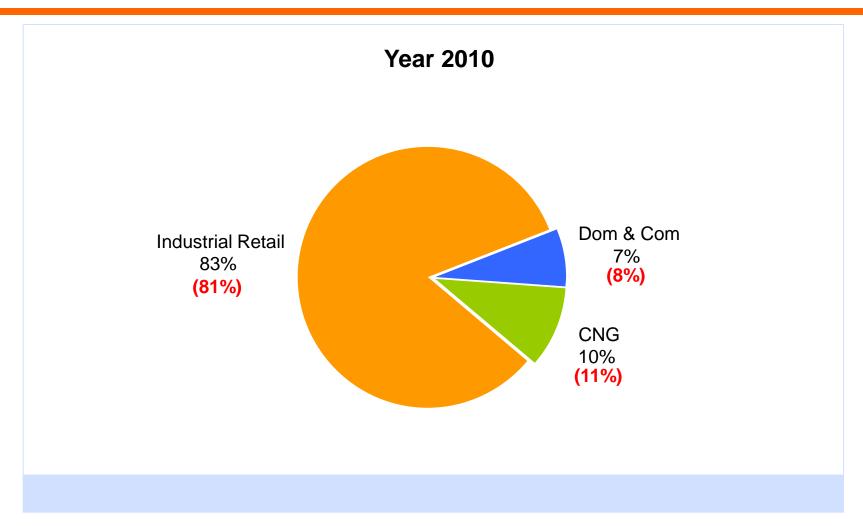




Source: GGCL 2010 (internal)

#### Sales mix

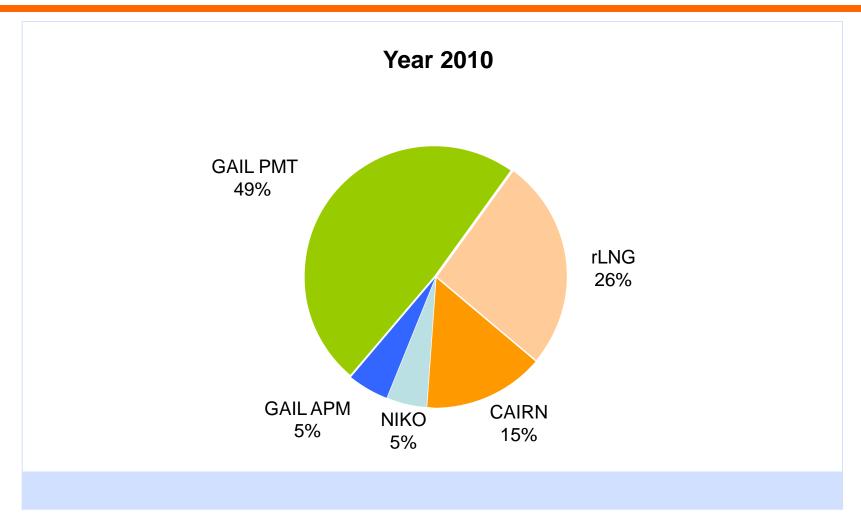




( %) – by realisation

#### Gas sourcing mix

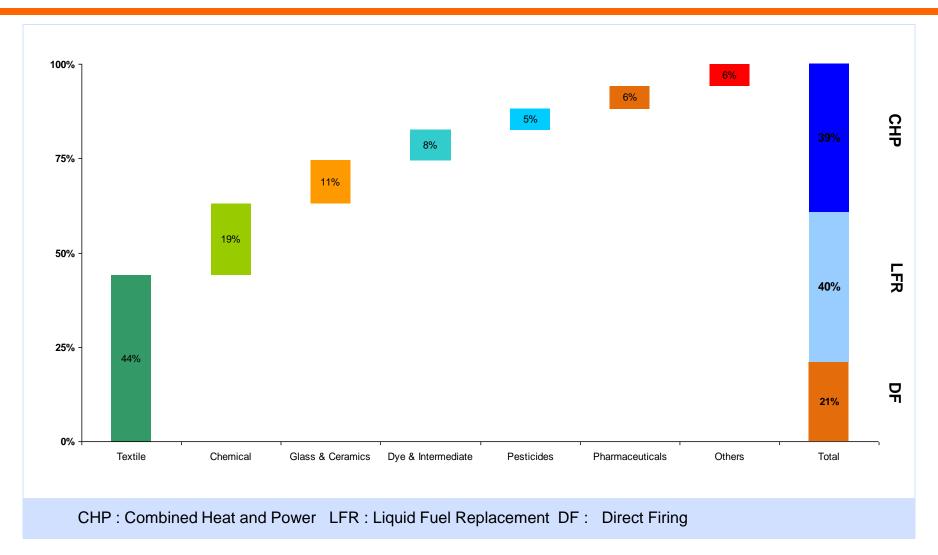




Source: GGCL 2010 (internal)

#### **Profile of industrial customers**





Source: GGCL 2010 (internal)

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## **Building a strong HR base**



- Several Senior Management Team (SMT) members deputed from BG Group
  - Succession plans in place for SMT
- Strong HSSE culture
- HR aligned to business strategy
  - Building capabilities and capacities
  - Promoting culture of execution and meritocracy
  - People processes like performance and development reviews aligned to BG Group





#### Safety initiatives



- Leadership driving safety
  - Site Safety Tours; engagement with employees/ contractors
- Competency / performance assurance
  - Safety Passport / Driving Passport
  - Pictograms display and use at point of risk
  - Contractor performance appraisal and review
- Third party damage prevention safer business
  - Utility coordination enhanced interaction & awareness
  - GIS on wheels
- Step Forward for safety
  - Life Savers campaign company wide
- Driving & road safety
  - IVMS / journey management
  - Vehicle specification / driver engagement
- CNG RFID pilot project
- Improving living conditions of excavation labourers







#### **Social investments**



Skill development project for unemployed tribal youths

- Two batches completed and employed
- Received BG Group Chairman's award for the initiative



Road safety campaign in schools -

Nearly 10,000 children covered



Environment education bus (Prakriti):

- Focus on municipal run schools in rural areas
- 300,000 visitors and students covered so far



**Surat Nature Park** 

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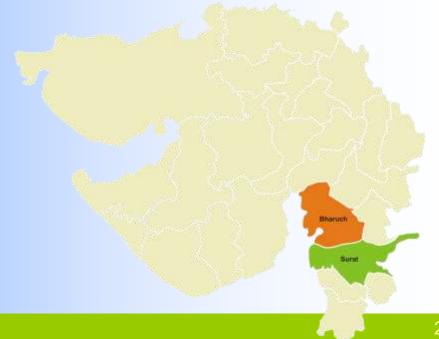
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## Regulation



- Regulatory body PNGRB\* set up in 2006
- MoPNG authorisation received for Surat, Bharuch and Ankleshwar in 2008
- Authorisation applications filed with PNGRB awaiting final award
  - For CGD network in districts of Surat and Bharuch
  - For Hazira-Ankleshwar transmission pipeline
- Interim permissions received from PNGRB to continue construction in all operational areas

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#### **Strategy**

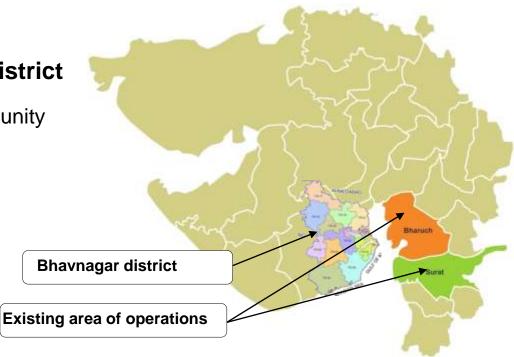




#### New CGD bid - Bhavnagar



- Third round of CGD bidding conducted by PNGRB
  - 7 Geographic Areas bid out; bids closed on 18th February
- GGCL has bid for Bhavnagar district
  - Material near-term growth opportunity
  - Synergies with existing business
    - **Proximity**
    - **Financial**
    - People
    - Contractors
  - Bid evaluation underway



#### **Surat & Bharuch - profile**



- Fast growing investment region
  - contributes ~ 12% to State GDP
- Surat: India's fastest growing city with growth rate of 11.5%
- Growth in vehicle population ~ 8%
- Large number of MOUs signed at Vibrant Gujarat Global Investors' Summit 2011 for investment in and around Surat and Bharuch Districts
- Enhanced focus of state administration

## **Gujarat – Special Investment Regions**



#### **DMIC – Global manufacturing & trading hub**

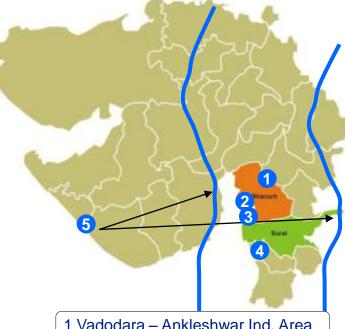
- 38% of DMIC passes through Gujarat
- Expected to triple industrial output in five years

#### **Investment regions (IR):**

- Bharuch-Dahej Investment Region: 8 SEZs, 10 Industrial parks and 16 Industrial estates
- Surat-Navsari Industrial Area
- Vadodara-Ankleshwar Investment Region: 3 SEZs, 4 Industrial parks and 13 industrial estates

#### PCPIR:

- Special Investment Region dedicated for investment in petrochemical and petroleum projects
- Proximity to Bharuch



1 Vadodara – Ankleshwar Ind. Area

2 Bharuch – Dahei Ind. Areas

3 PCPIR

4 Surat - Navsari Ind. Area

5 DMIC Influence Area

Source : Govt. of Gujarat Map: Indicative, not to scale

#### **Opportunities**



- Continue growth in existing areas
  - Leverage rapid industrialisation in south Gujarat to secure additional industrial retail volumes
  - Capture CNG opportunities by increasing CNG infrastructure
  - Develop new gas based applications
- Pursue growth in new geographical areas
- Leverage BG Group's global position in sourcing rLNG supplies at competitive price

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#### Key challenges



- Gas sourcing
  - Challenges around additional indigenous supplies in the near term
  - Contracting rLNG at competitive prices
- Increasing trend in gas cost due to demand supply gap and global uncertainties
- Growth in a competitive scenario
- Capturing new geographic expansion opportunities
- Regulatory challenges
- Talent retention

## Way forward



- rLNG to remain a significant portion of the sourcing portfolio
- The trend of increasing gas costs is expected to continue
- Adopting a fresh pricing approach focusing high value market segments
- Investments continue in existing and adjacent areas
- Bid for new area as part of a strategy of geographic expansion
- Committed to high quality of customer service
- Committed to high standards of safety and asset integrity



# Thank you for your attention