



GUJARAT GAS



Analysts' and Investors' Meet

Mumbai

6th September 2013

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Agenda



GUJARAT GAS

About GSPC Group

Business Profile

Market fundamentals

Gujarat Gas Strategy

Performance Highlights

Growth Opportunities

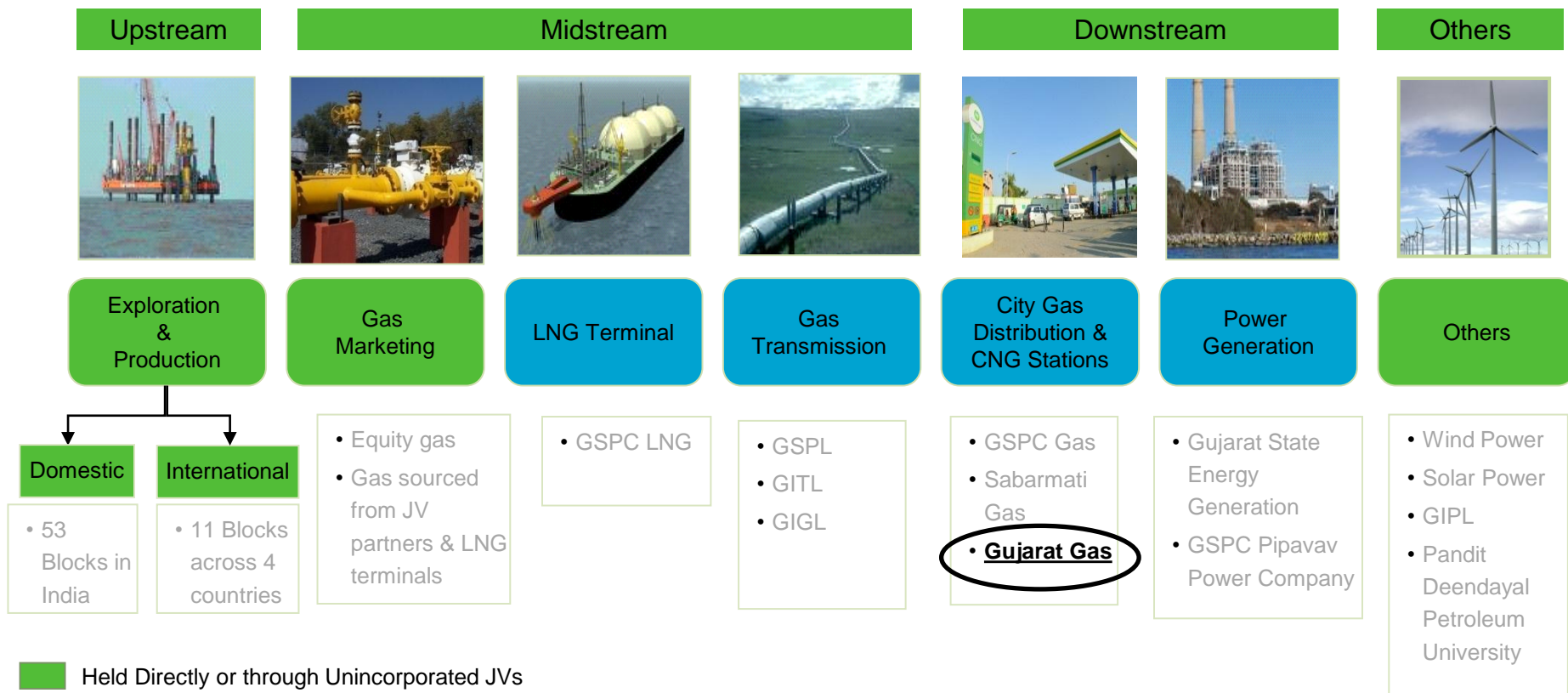
People and Community


Way Forward



About GSPC Group

Presence across the Energy value chain

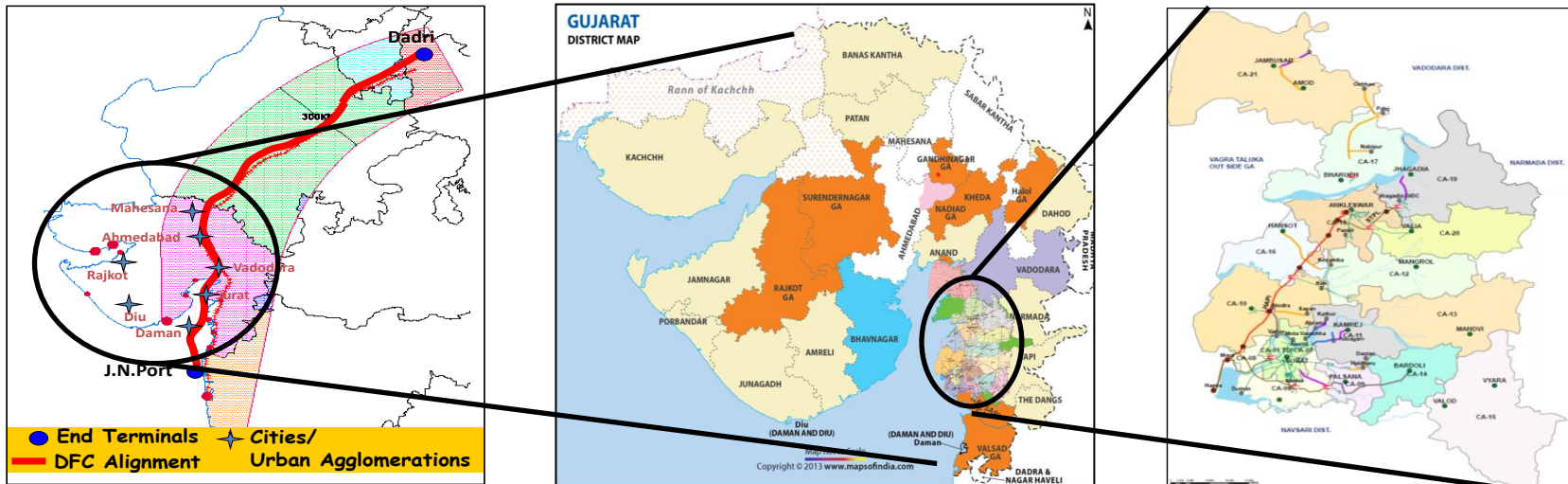


 Held Directly or through Unincorporated JVs

 Subsidiaries or Incorporated JVs

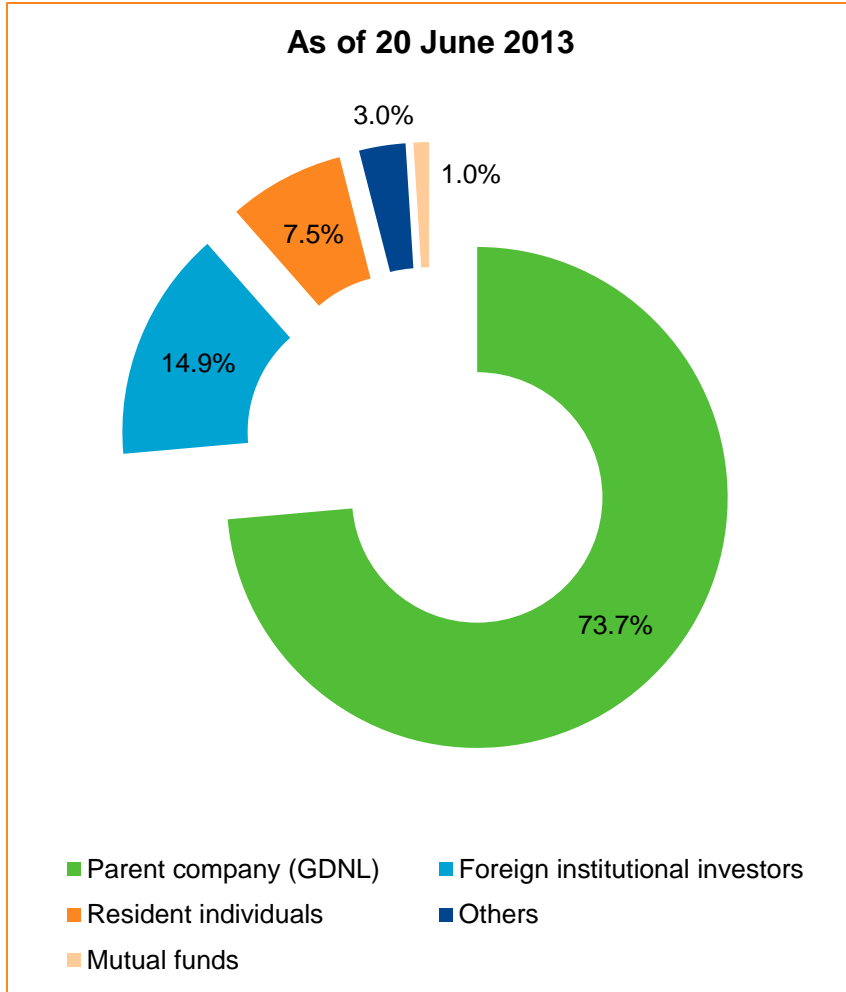
(Source: GSPC)

Strategic fit in the Group's portfolio

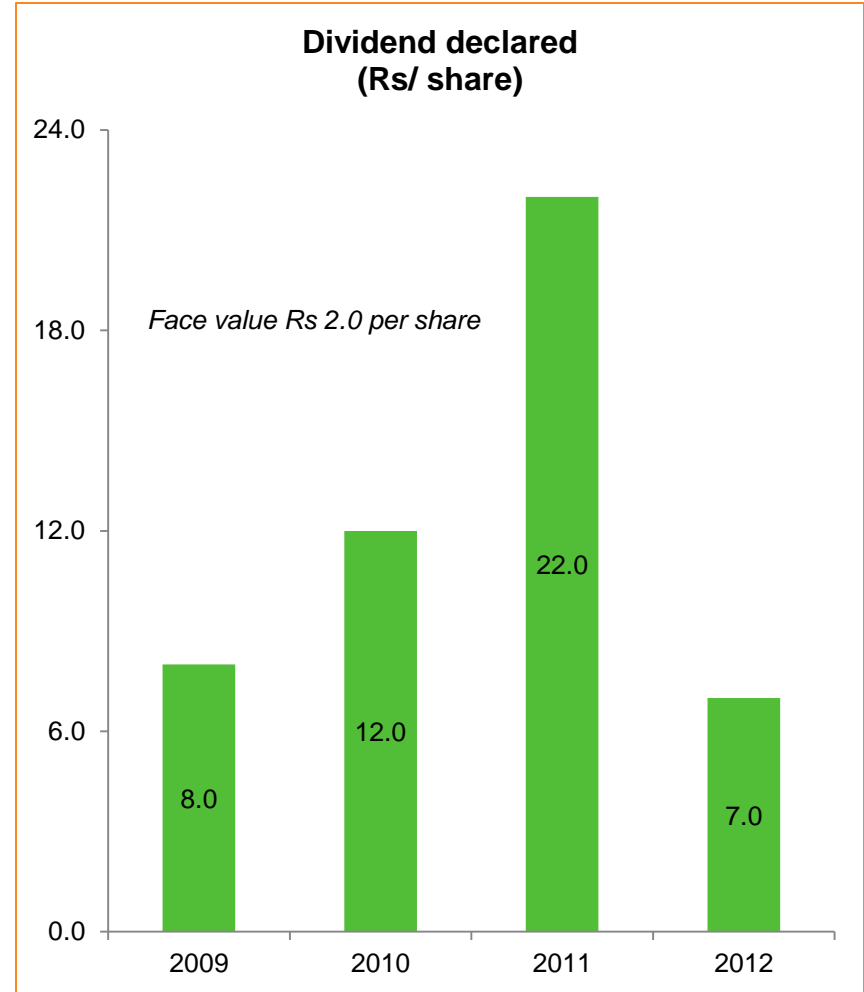


- Strengthens infrastructure presence in Gujarat
- Access key market in the State (Golden Corridor)
- Market for equity gas finds in India
- Retail aggregator for Group's RLNG business
- Leverage Group's pipeline infrastructure to capture new retail markets
- Leverage GGCL's 23 year's operating expertise and safety culture
- Economies of scale (synergy benefits)

Shareholders & dividend payout



(Source: Karvy)



(Source: GGCL)

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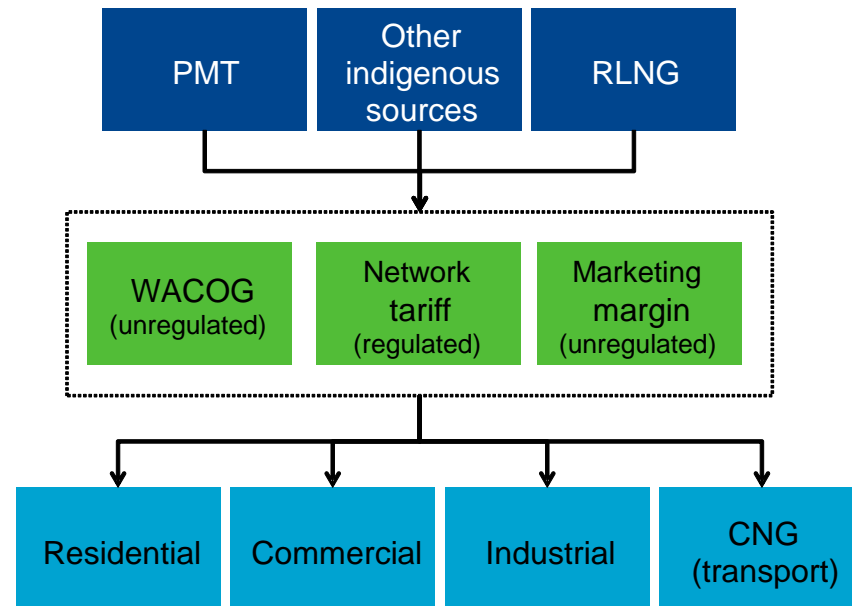


- Surat-Bharuch-Ankleshwar geographic area
 - Authorisation received from PNGRB on 8th November 2012
 - 8,979 sq km area authorised
 - 3 years exclusivity from the purview of common carrier applicable from 8th November 2012 to 7th November 2015
 - Tariff proposal to be submitted to the PNGRB
- 73 km Hazira-Ankleshwar pipeline
 - Authorisation received from the PNGRB on 5th July 2012
 - Tariff proposal submitted to the PNGRB, decision awaited
- Business processes aligned to meet regulatory requirements

Business profile

Strong business model

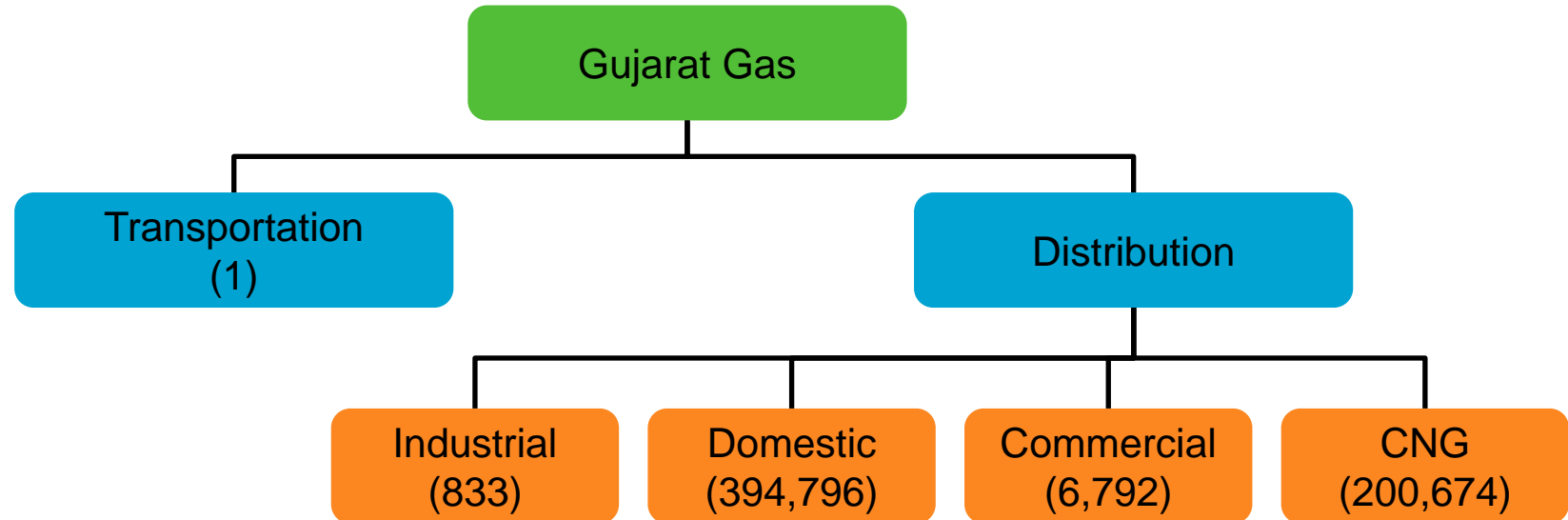
- Leading player in the industry
- Active gas supply portfolio management
 - Multiple source gas portfolio
 - 95% gas sourced at market prices
 - Easy access to RLNG
- Volume-value optimisation
 - Diverse customer mix with different applications and alternate fuels
 - Operations in a highly industrialised and energy intensive zone
- Robust credit risk management
- Strong capital efficiencies
- Opportunities for growth



(Source: GGCL)

Business profile

Customer profile (as of 30 June 2013)

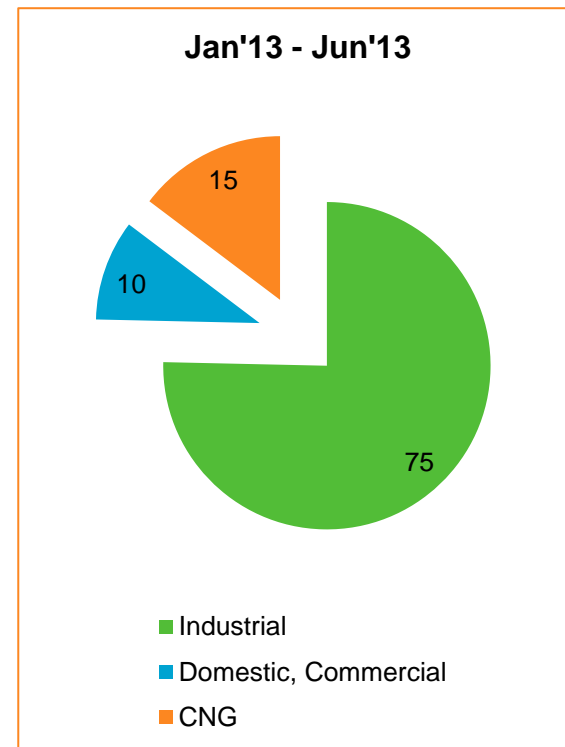
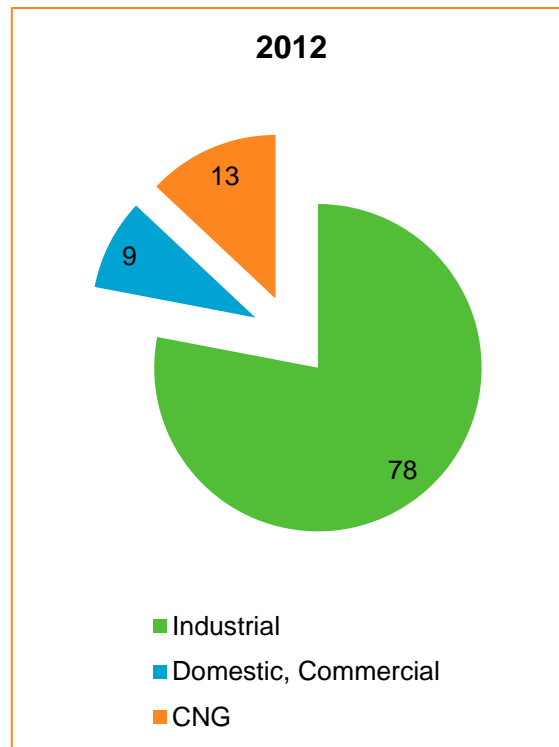
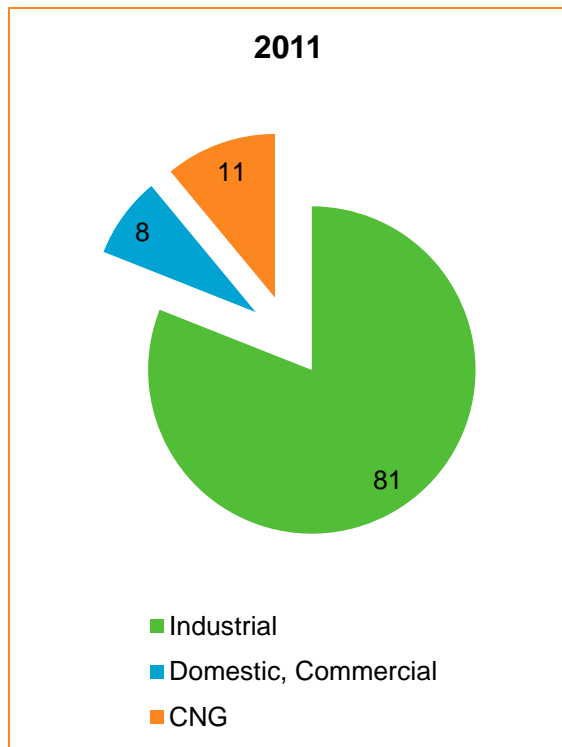


73 km (18") Transmission Pipeline
4,628 km Distribution Pipelines
11 City Gate Stations
56 CNG Stations

(Source: GGCL)

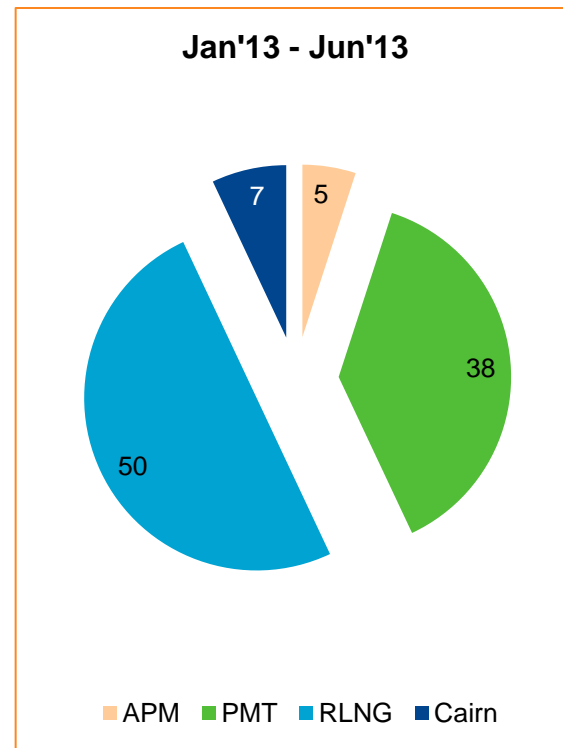
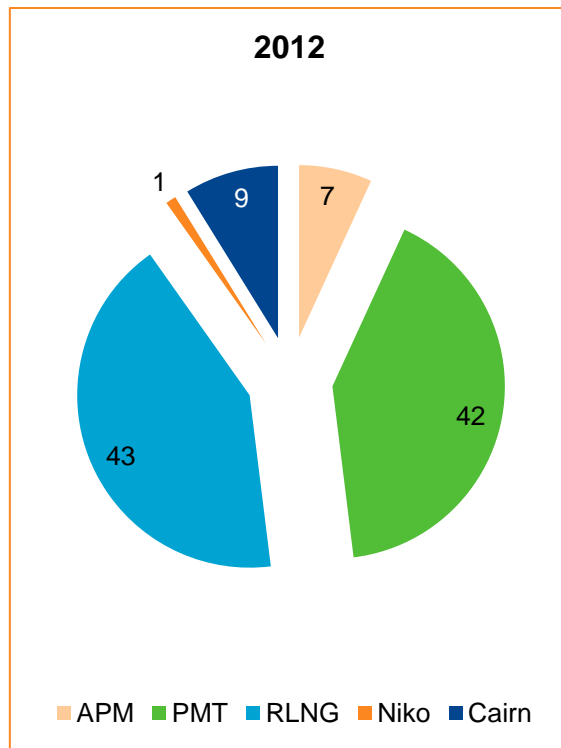
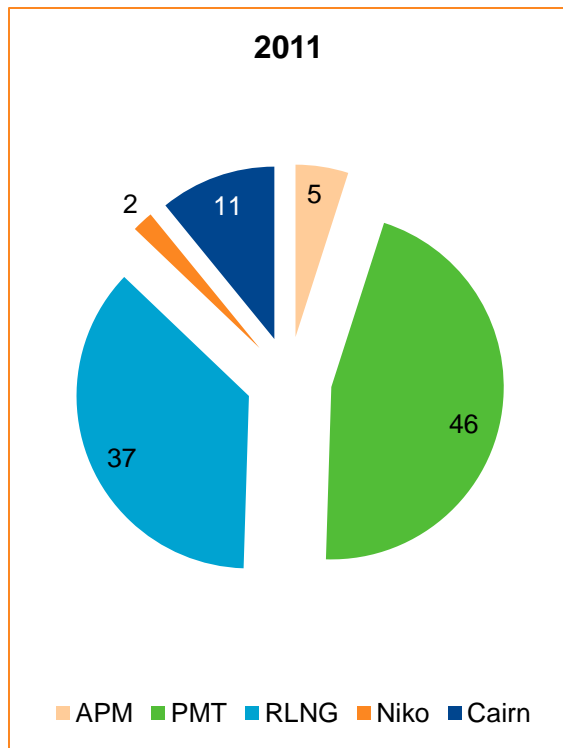
Business profile

Sales mix by volume (%)



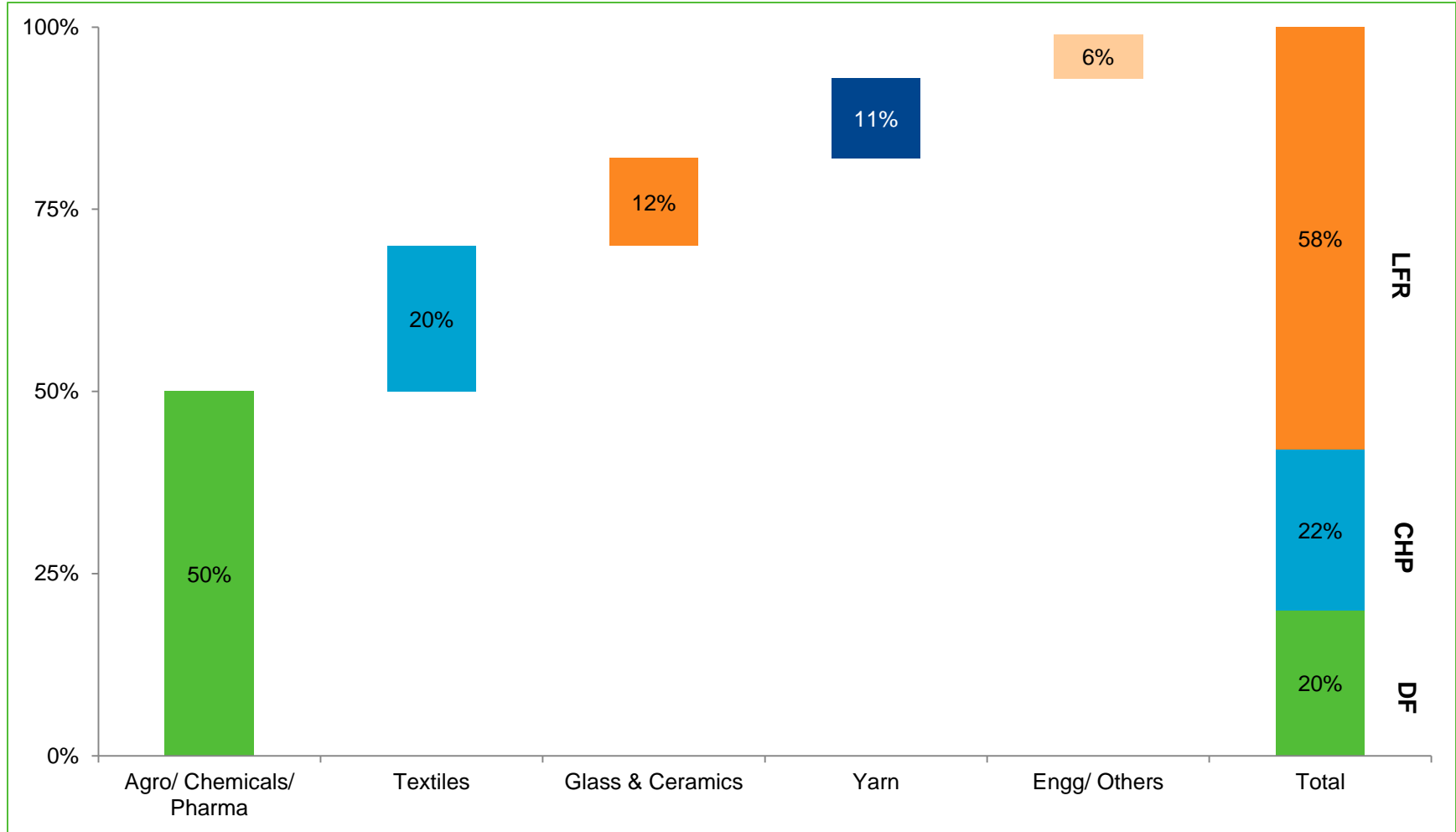
(Source: GGCL)

Gas sourcing mix by volume (%)



(Source: GGCL)

Profile of industrial customers



LFR : Liquid Fuel Replacement **CHP** : Combined Heat and Power **DF** : Direct Firing

(Source: GGCL)

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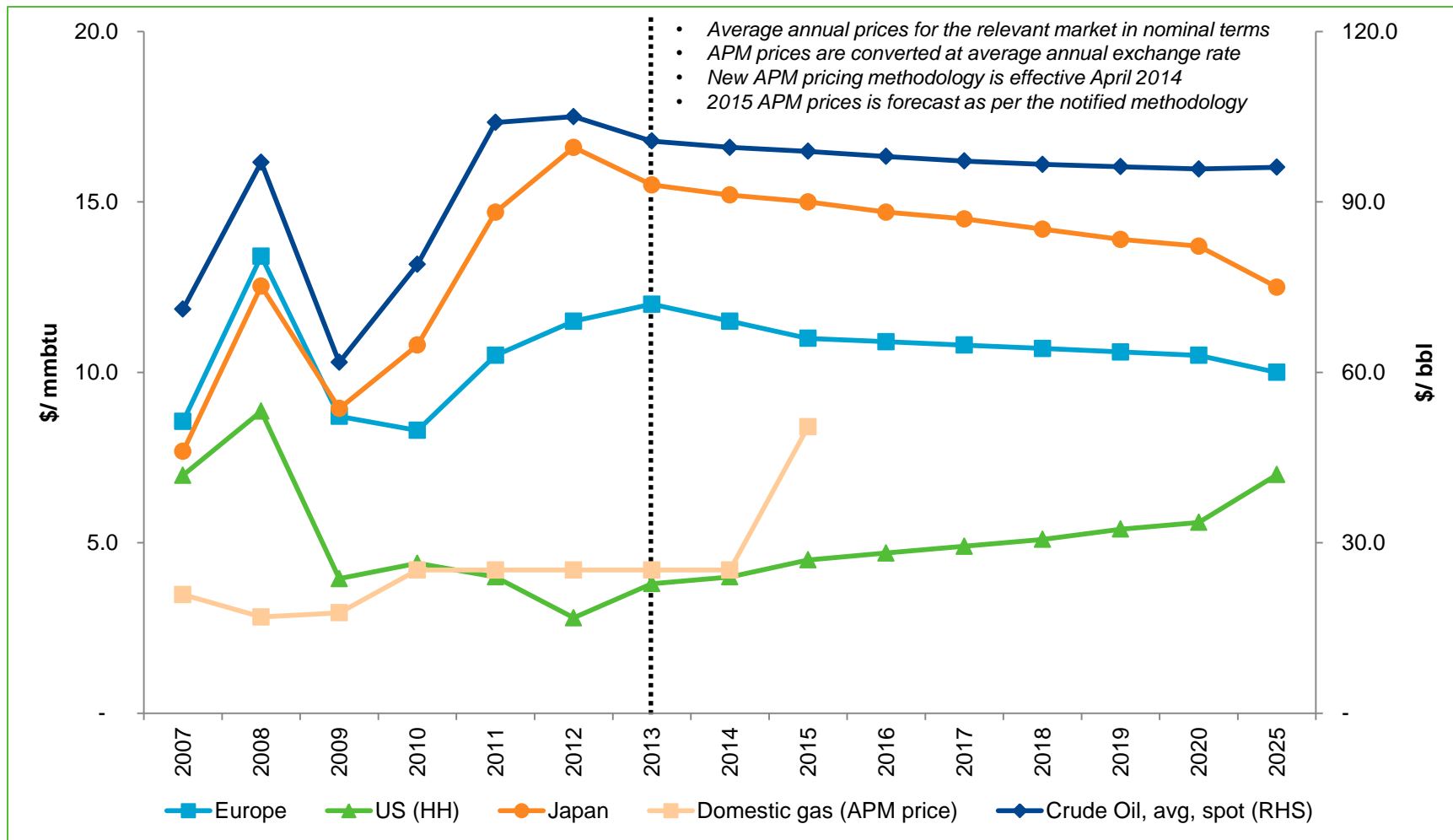
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Global oil & gas price forecast

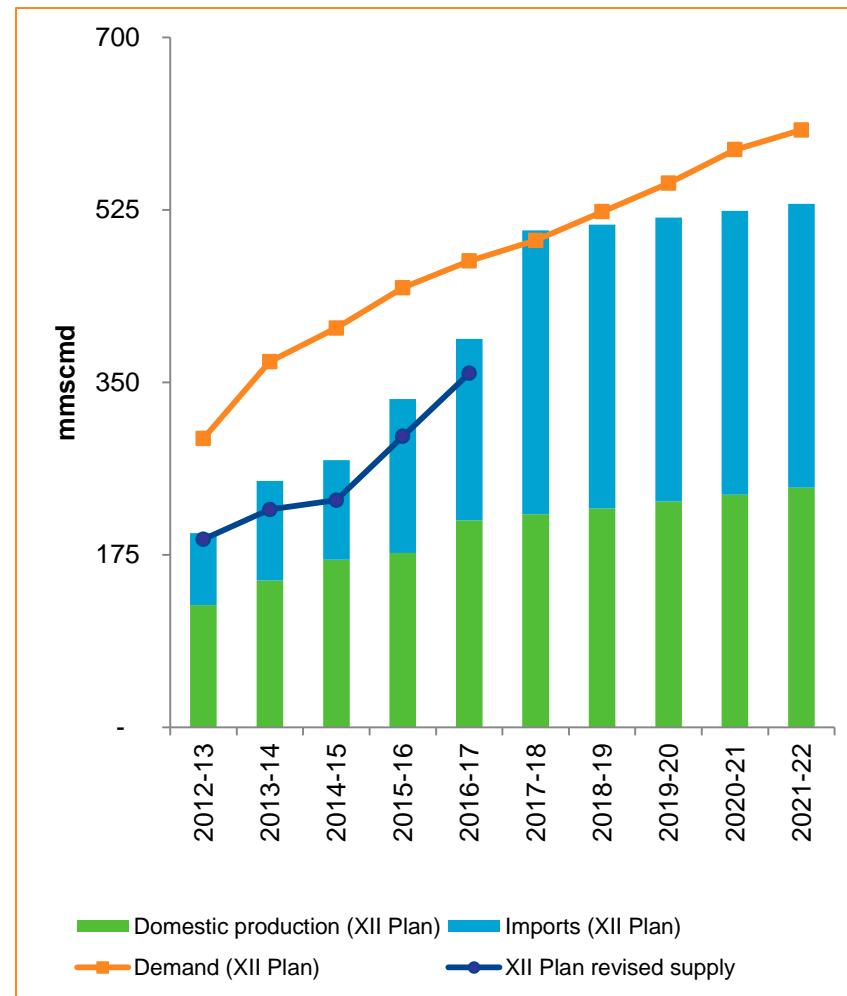
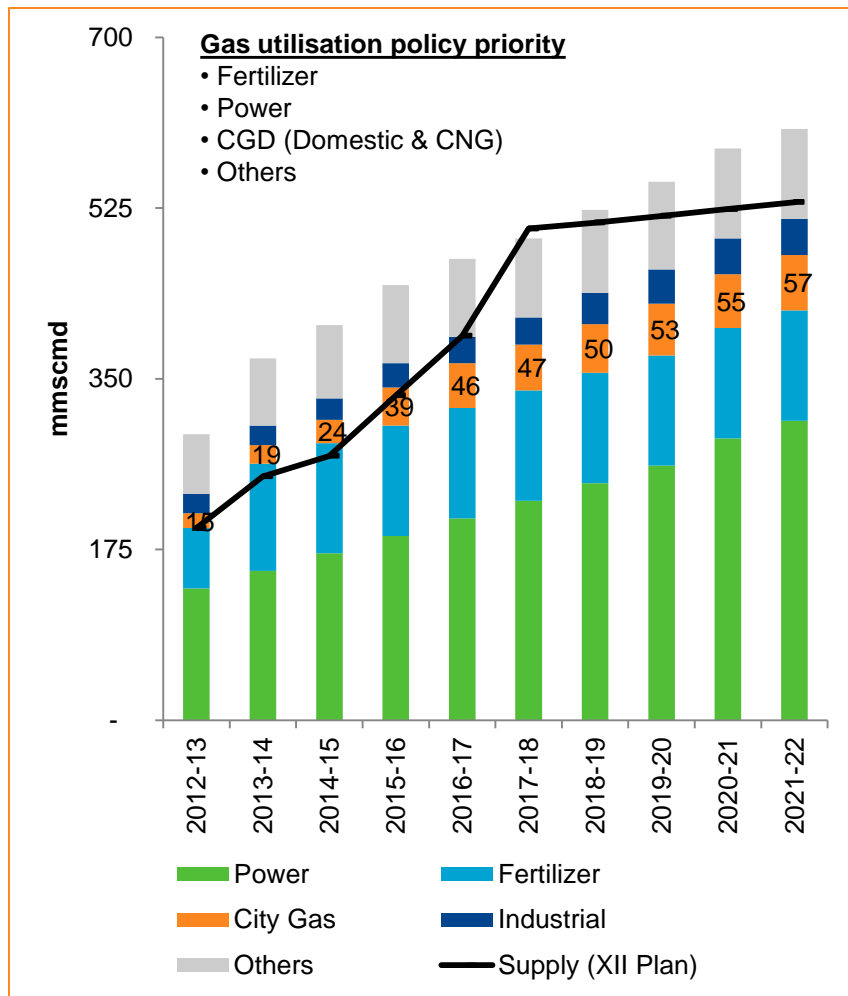


(Source: Global Economic Prospects, Commodity Markets Outlook, July 2013; World Bank)

1. Over the longer term, prices in real terms are expected to fall
2. Shale gas supplies will determine coupling of regional natural gas prices

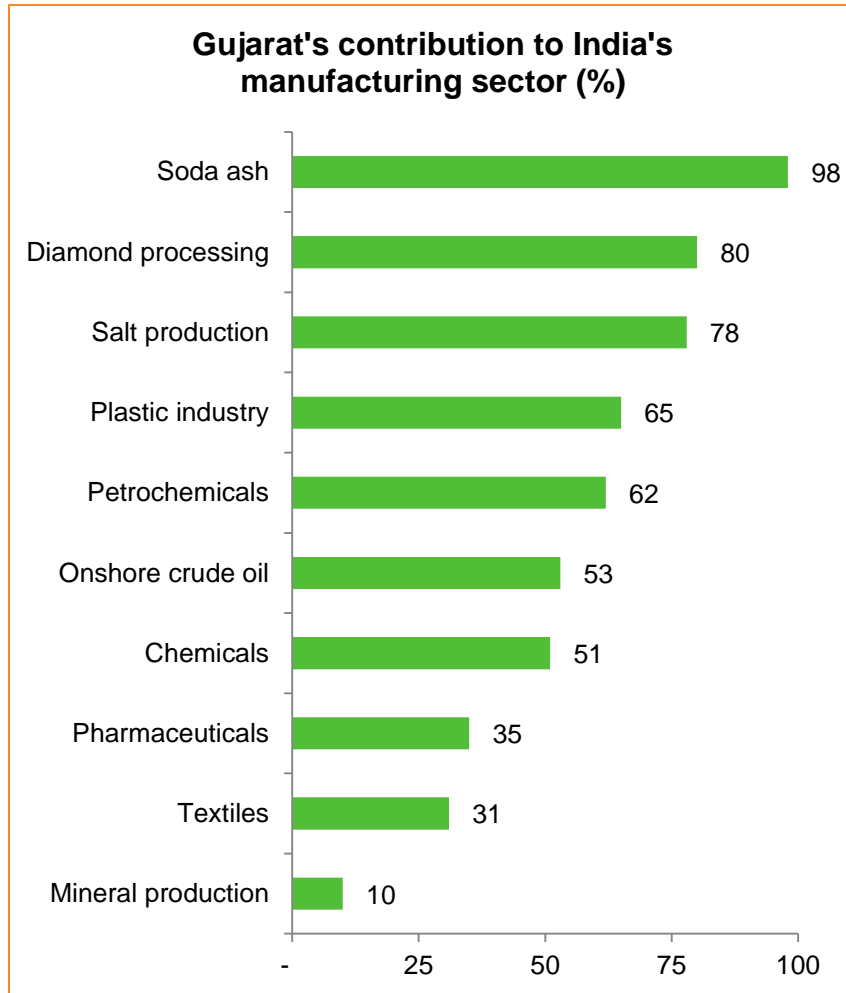
Market fundamentals

India supply-demand forecast



(Source: MoPNG XII Plan; Nov'11 & Mar'12 & US EIA; Jul'2013)

Gujarat – where we operate



(Source : Govt. of Gujarat)

- Remarkable and sustainable growth
 - One of the leading industrialised states in India
 - 83 industrial clusters and estates
- “Hydrocarbon capital” of India
 - Statewide gas grid under development, large areas covered
 - Hosts two operating LNG terminals
 - Landfall point for majority of gas in India
- Surat-Bharuch districts
 - Investments planned in the region as part of Vibrant Gujarat summit
 - Part of Golden Industrial Corridor

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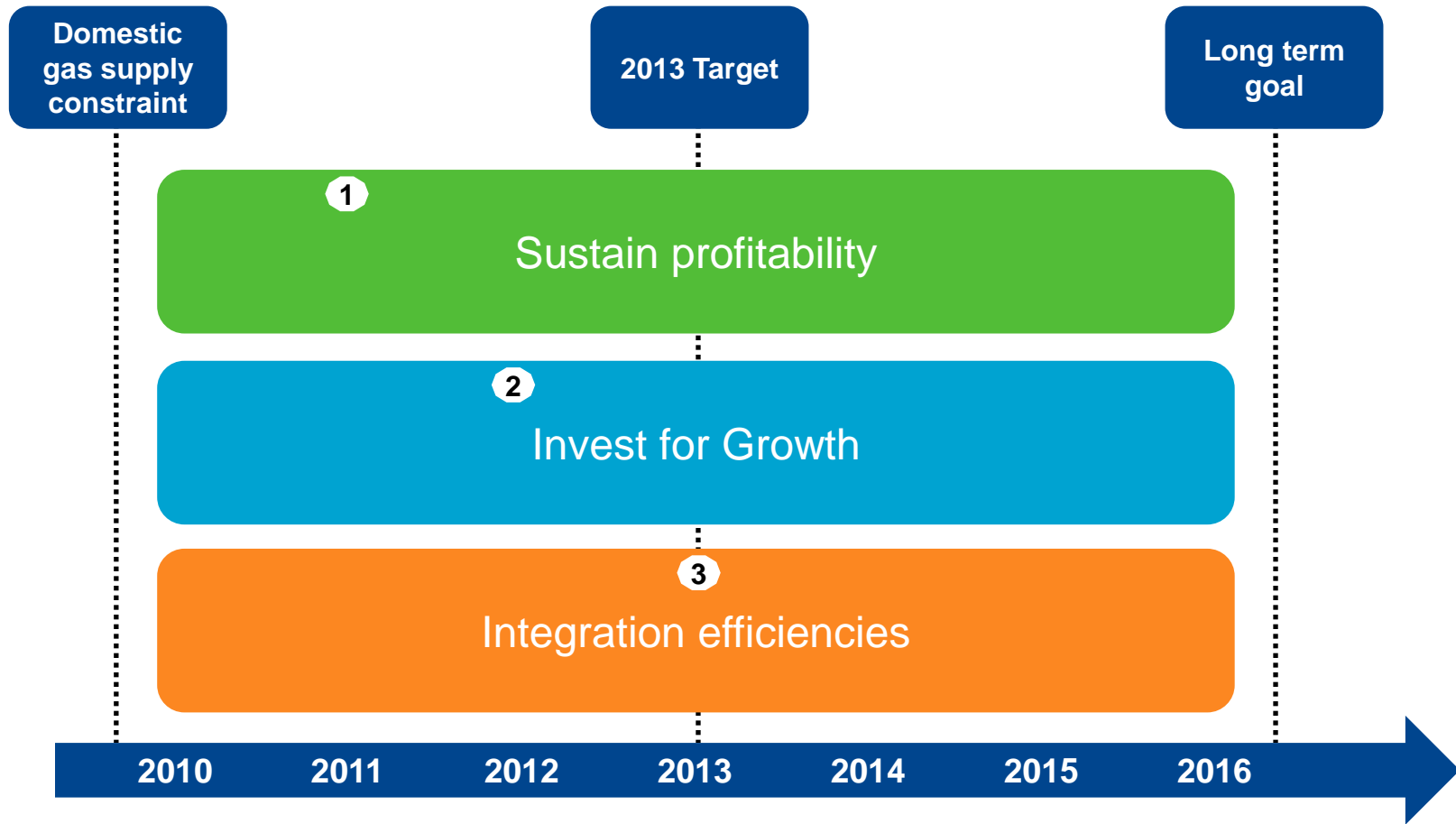
Gujarat Gas strategy

Market context

- 
 - * Low priority in gas supply allocation for CGD
 - * Large geographic area authorised; 8,979 sqkm
 - * State focus on gas infrastructure development
- 
 - * Existing domestic gas allocation (APM & PMT)
 - * Declining indigenous supplies
- 
 - * Increasing RLNG in supply mix
 - * Rupee depreciation
- 
 - * Impact of overall economic slowdown
 - * Tighter pollution norms, overcapacity
 - * Potential of DMIC/ Freight corridor
- 
 - * Expansion of Surat city
 - * Growth in residential and commercial projects
 - * Sustained vehicular growth
- 
 - * Untapped organic potential in operating area
 - * New bid opportunities
 - * Synergy benefits

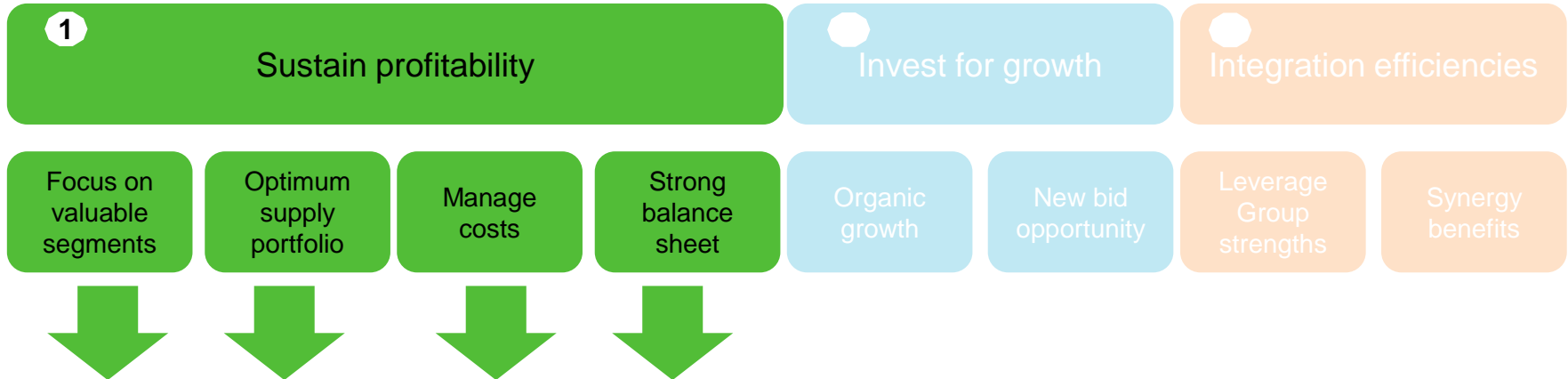
Gujarat Gas strategy

Gujarat Gas Strategy



Gujarat Gas strategy

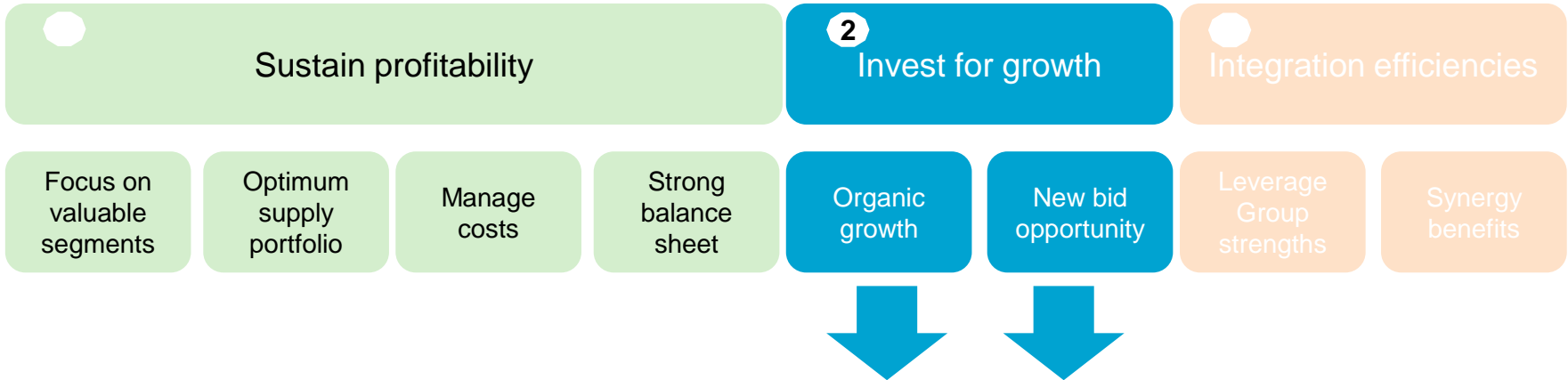
Strategic plan and deliverables



- Focus on valuable segments
 - Aggressively pursue new industrial & commercial loads in viable segments
 - Expand CNG station infrastructure in the operating area
 - Monitor price head room
- Optimum supply portfolio
 - Multi source portfolio to improve supply security
 - Actively manage supply portfolio
- Manage costs
 - Objectives set up by the Management
 - Performance milestones based deliverables monitoring

Gujarat Gas strategy

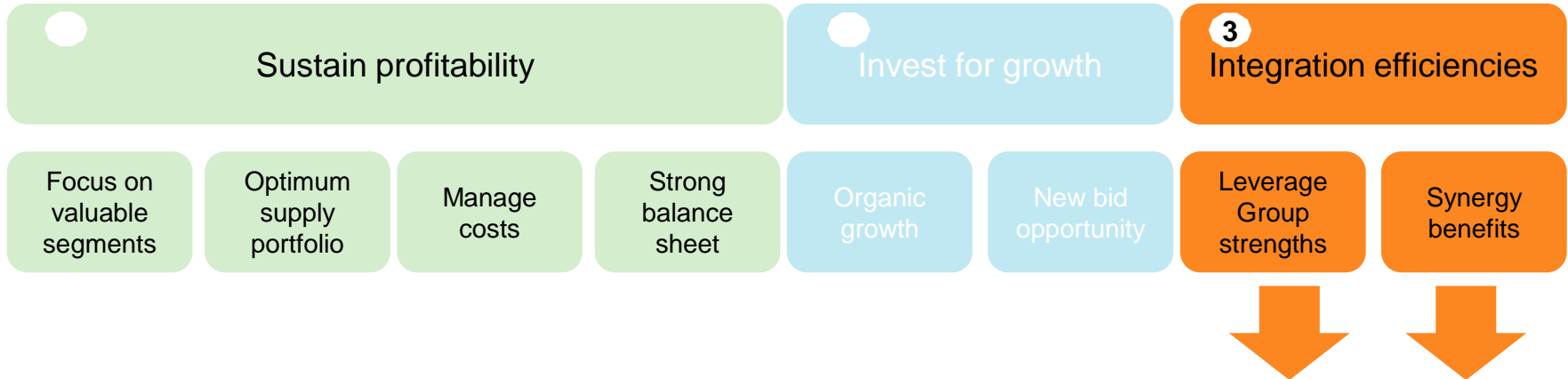
Strategic plan and deliverables



- Organic growth
 - Tap unconnected zones in the operating area
 - Integrated expansion model with Industrial/ CNG as anchor load
 - Strict investment discipline
- New bid opportunity
 - New geographic area addition via PNGRB bid route (already participated in 3rd bid round)
 - Project selection based on robust techno-economic criteria

Gujarat Gas strategy

Strategic plan and deliverables



- Leverage Group strengths
 - Leading player in the State
 - Expertise across the value chain
 - Large player in RLNG market
 - Support from the State/ Local Government for attracting gas intensive industries
- Synergy benefits
 - Leverage GSPC Group pipeline infrastructure across the country
 - Process and cost efficiencies

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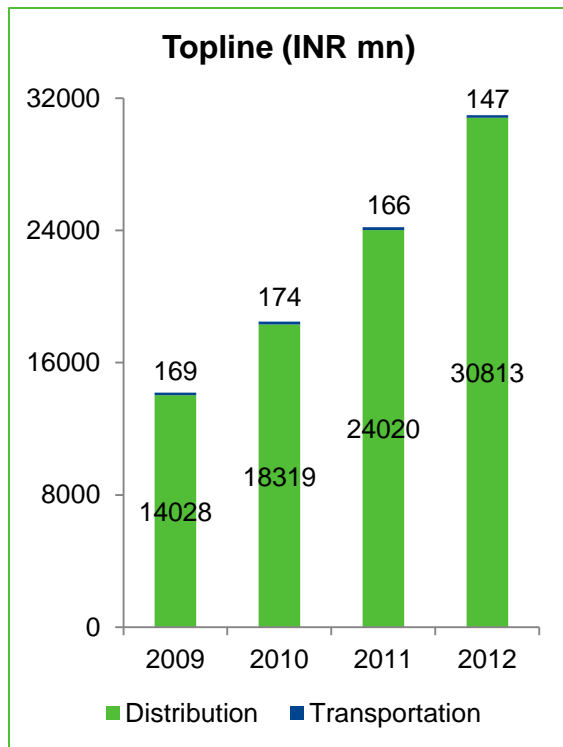


Key determinants - 2012

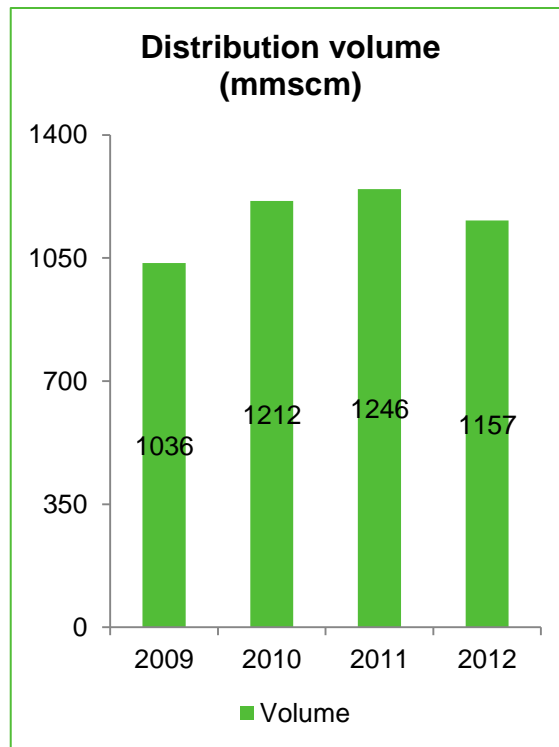
- Successful execution of strategy of sustaining profitability while investing in growth
 - PAT Increased to Rs 2,885 million (+5%) despite churn in Industrial volume
 - Invested Rs 1,217 million in network extension
 - 59 Kms of steel pipeline, net 11 CNG stations addition, 34,600 residential and 23,400 vehicles connected to gas
- Gas supply
 - Higher share of RLNG in the supply portfolio
 - Declining supplies from other indigenous sources
- Higher cost of gas passed on to customers
- Focused on growing high value markets
 - New industrial volumes 0.25 mmscmd commissioned

Performance Highlights

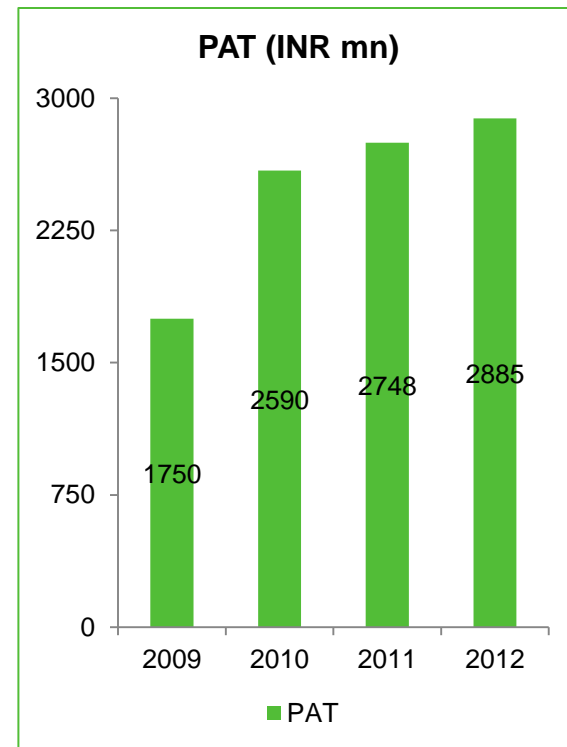
Highlights – 2012



- 2009-2012 CAGR: 29.7%
- 2012 v. 2011: 28.0%



- 2009-2012 CAGR 3.8%
- 2012 v. 2011: (7.1%)



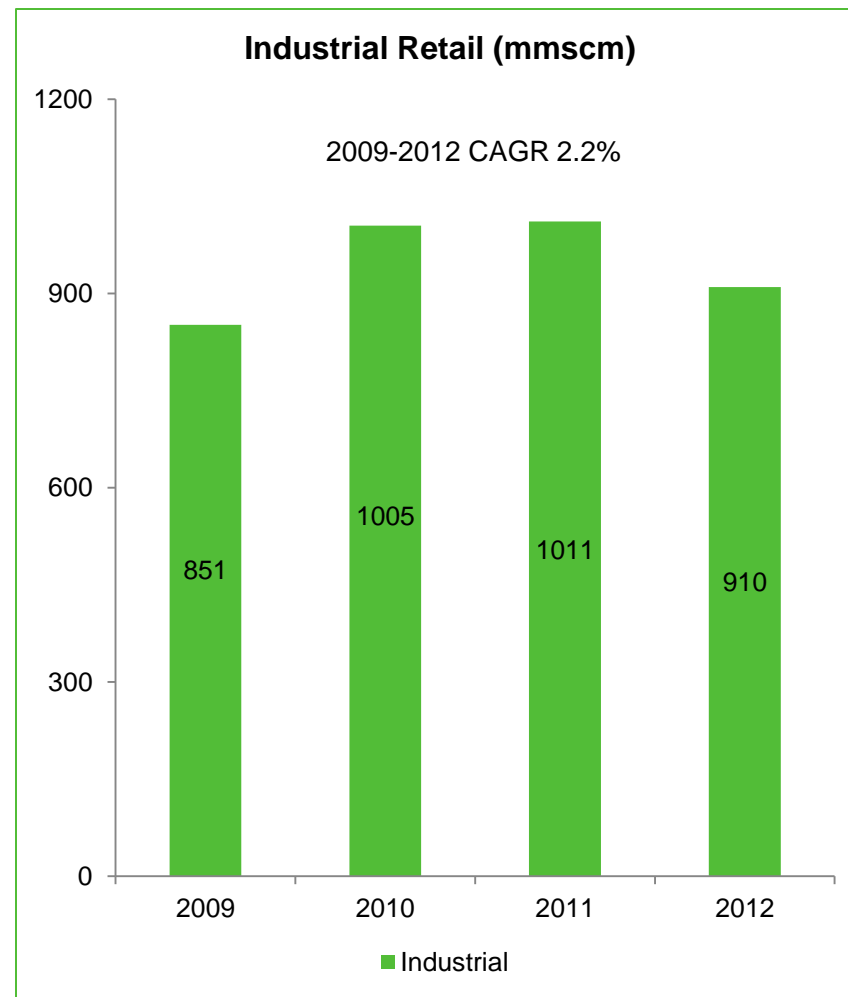
- 2009-2012 CAGR 18.1%
- 2012 v. 2011: 5.0%

(Source: GGCL)

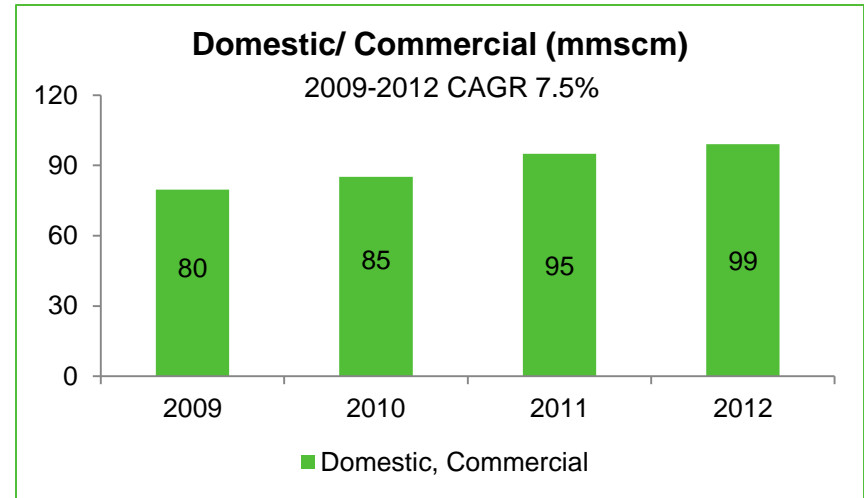
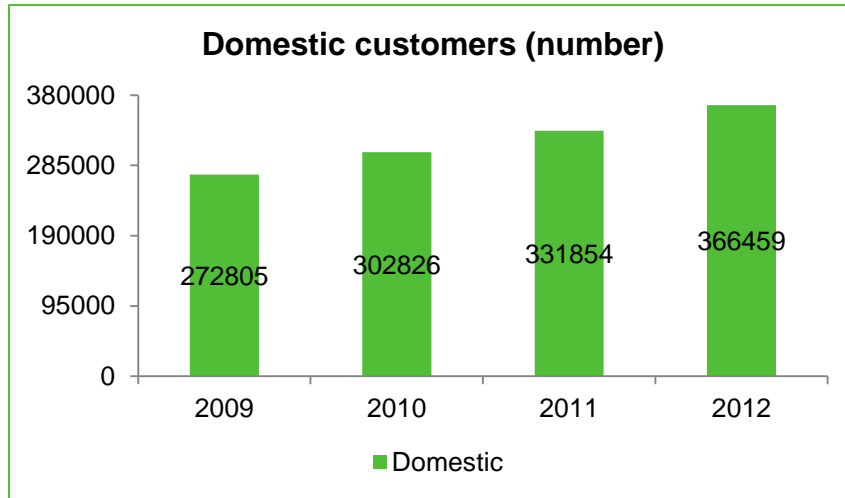
Performance Highlights

Industrial retail - 2012

- c.80% by volume mix
- Growth in liquid fuel replacement applications
- Churn in non-viable segments
- Revised prices in Jan'12 by 25%; Apr'12 by 7% and Jul'12 by 9%
- Customer segmentation to access high value markets
- Long term potential from DMIC/ Vibrant Gujarat/ Freight corridor investments



(Source: GGCL)

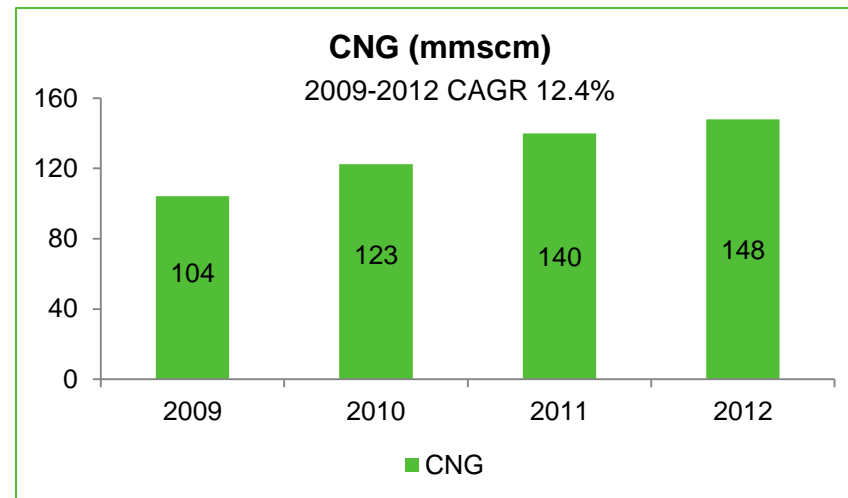
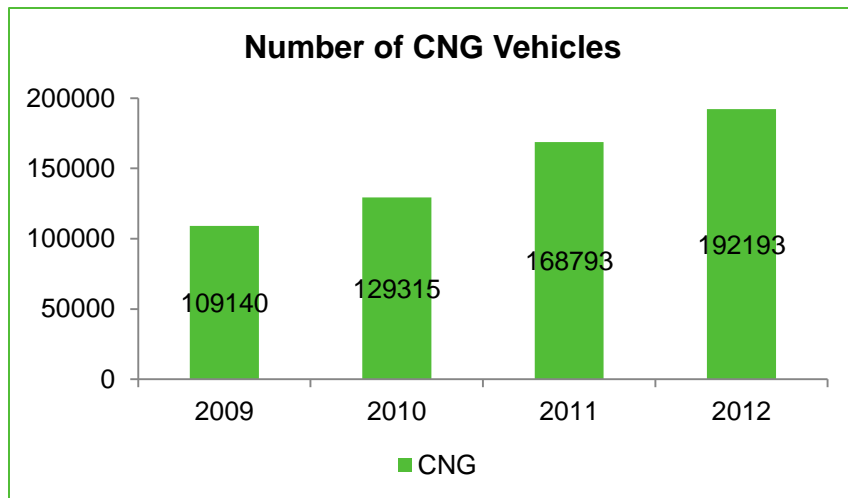


(Source: GGCL)

- Growth in Surat city as well as periphery areas
- Capture of customers in new residential/ building projects
- Revised domestic prices in May'12 by 22%
- Revised commercial prices in May'12 by 30%

Performance Highlights

CNG - 2012

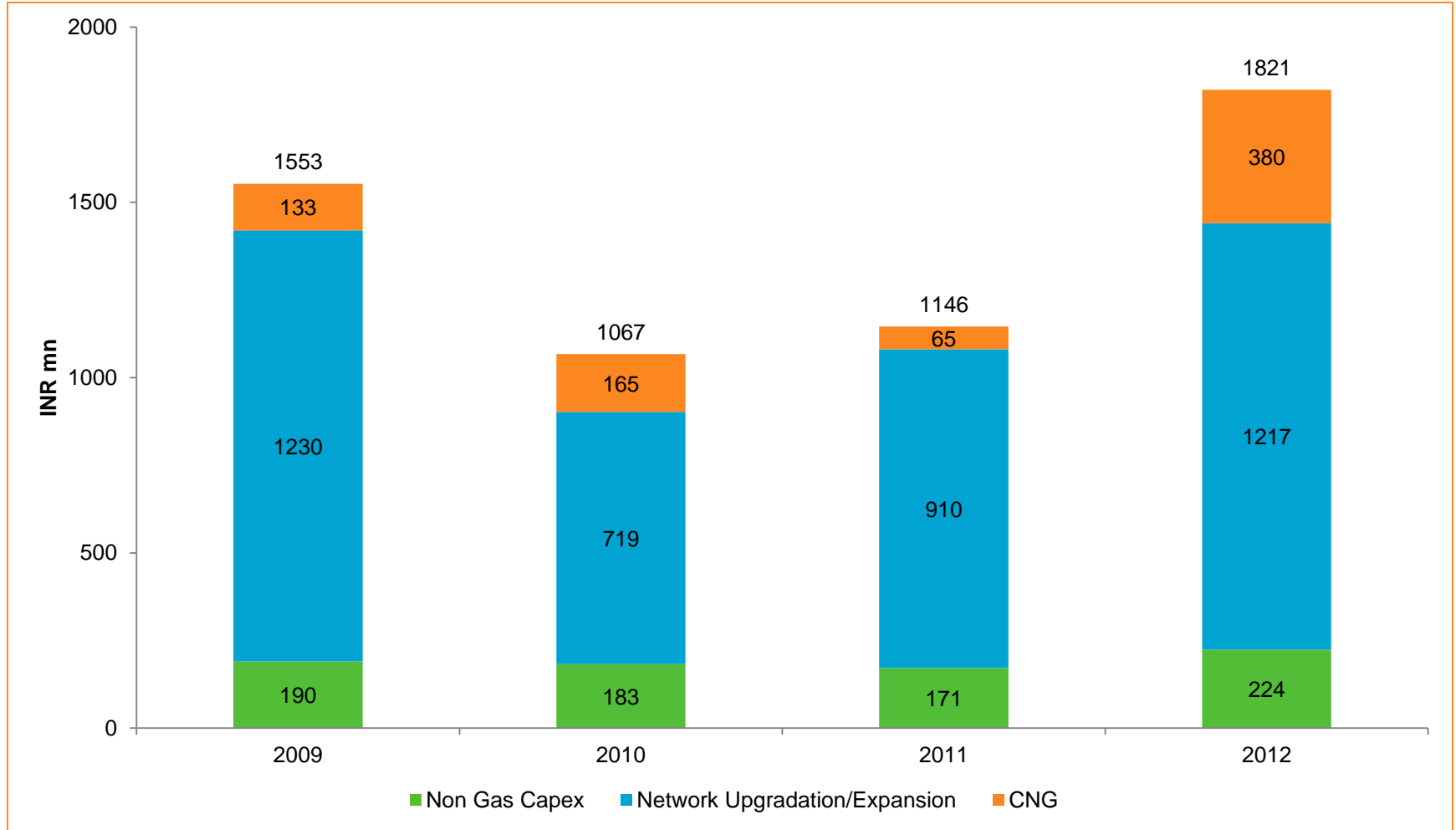


(Source: GGCL)

- Growth in CNG vehicle by c.14%
- Strong infrastructure growth; net addition 11 CNG retail outlets
- Revised prices in Mar'12 by 4%; Apr'12 by 11% and Jun'12 by 4%

Performance Highlights

Capex



(Source: GGCL)

Highlights – Jan'13 to Jun'13

- Revenue
 - Distribution: INR 15,122 million
 - Transportation: INR 70 million
- Volume
 - 503 mmscm
- PAT
 - INR 1,601 million

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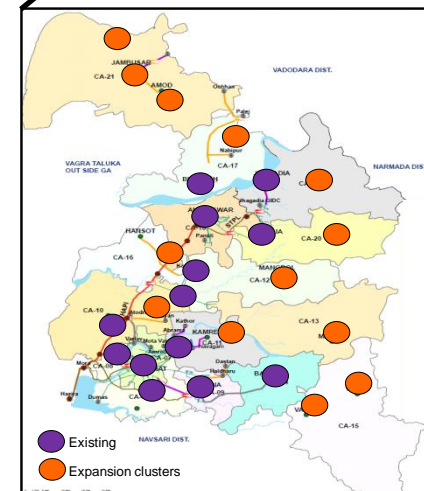
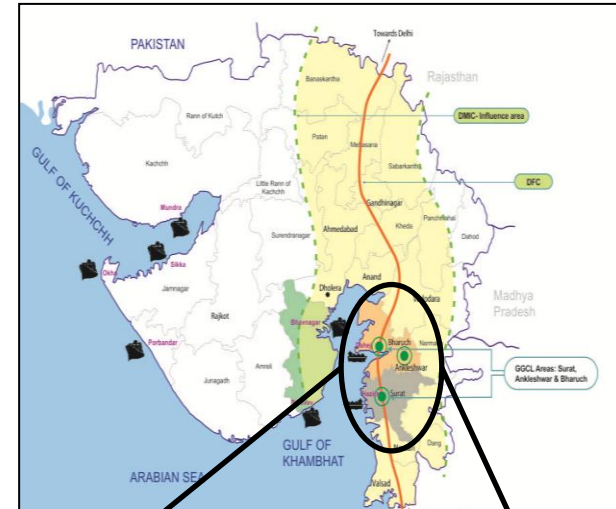
Growth opportunities

Organic Growth



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- Integrated cluster based expansion model
 - ▶ Anchored by Industry/CNG station
 - ▶ Aggressively tap viable segments
 - ▶ Expand CNG infrastructure to cover major towns/ villages/ road junction
 - ▶ New volume growth from Government industrialisation efforts (Vibrant Gujarat, DMIC/ Freight corridor)
 - ▶ Expand along growth of Surat city
- Leverage GSPC Group pipeline infrastructure to optimise expansion costs



* Map: Indicative, not to scale (Source: GGCL)

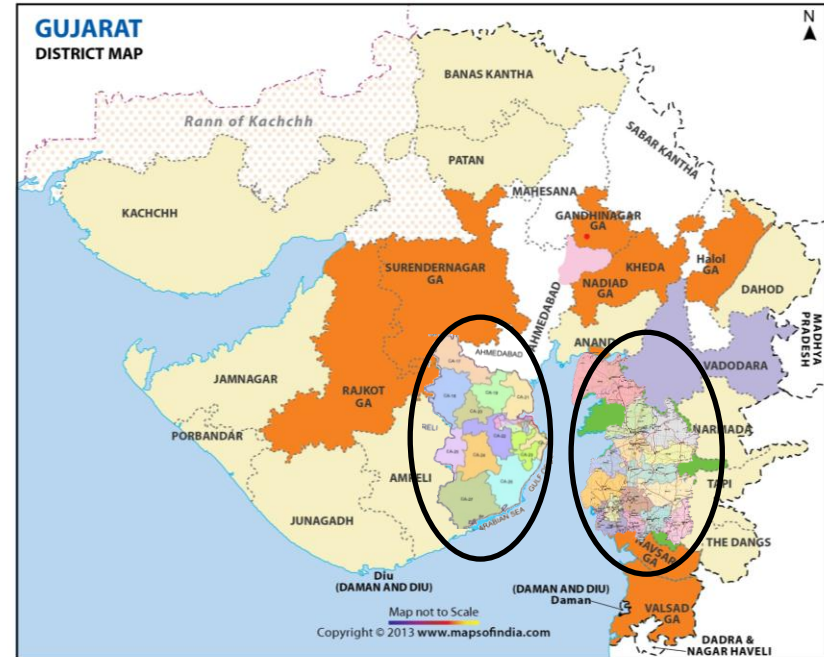
Growth opportunities

CGD bid - Bhavnagar



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- Third round of CGD bidding conducted by PNGRB in 2011
 - 7 Geographic Areas bid out
- **GGCL has bid for Bhavnagar district**
 - Material near-term growth opportunity
 - Synergies with existing business
 - Proximity
 - Financial
 - People
 - Contractors
- Bid evaluation underway; decision on 3rd round imminent

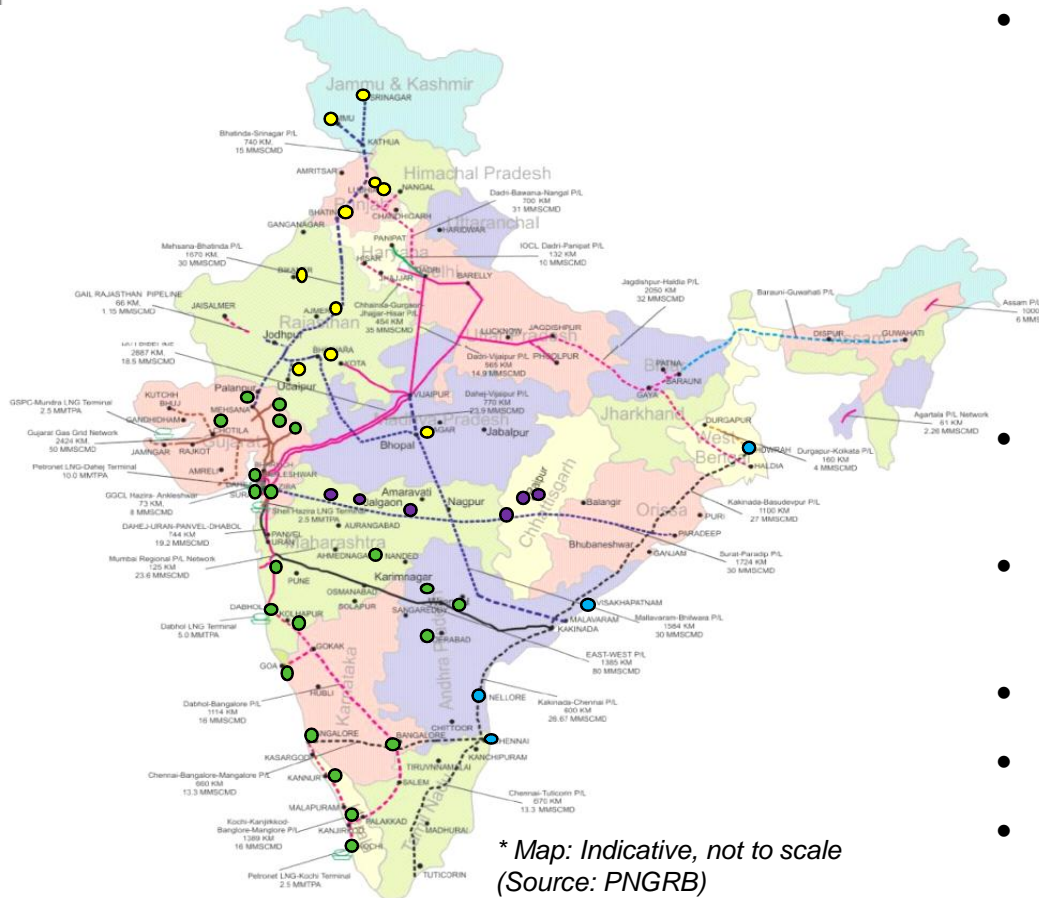


* Map: Indicative, not to scale
(Source: GGCL)

Growth Opportunities Mid-long term



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- Participate in PNGRB bid rounds
 - PNGRB has identified c.300 new geographic areas
 - New bid regulations approved by the PNGRB, to be notified shortly
 - 5-8 geographic areas expected per bid round, likely to be on district concept
 - Leverage 3rd bid round experience
- Robust techno-economic screening criteria
- Transportation pipeline connectivity key driver
- Strict investment discipline
- Strategic partnership options
- Value added services

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Building a strong HR base

- Smooth transition from BG Group to GSPC Group
- Strength in technical and commercial expertise
- Strong HSSE and governance culture
- HR aligned to business strategy
- Building capabilities and capacities
- Promoting culture of execution and meritocracy
- Industry benchmarked People processes





Safety initiatives

- Focus area
 - Leadership driving safety
 - Monthly Safety Campaigns on critical areas
 - Third Party Damage prevention – safer business
 - Contractor engagement
 - Crisis management exercise

Third party damage prevention workshop



Tool box talk before work commencement



Sharing lifesavers message with workmen



Crisis management mock drill



(Photo source: GGCL)



Social investments

- CSR Strategy
 - Targeted CSR activities to build goodwill, reputation and aid business delivery
 - Projects based on social needs in GGCL area of operation
 - Focus on sustainable projects
 - GGCL monitors progress and social impact

- Focus area
 - Education
 - Health & Safety
 - Vocational/ skill development training
 - Community development & livelihood
 - Environment



(Photo source: GGCL)



BEFORE



AFTER



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Way forward

- Smooth ownership transition
- Robust strategy: **Network extension for growth while sustaining profitability**
- RLNG to remain a significant portion of the sourcing portfolio
- Robust business model, capable resources, processes
 - Optimisation between value and volume
 - Focus on high value market segments
 - Active management of gas sourcing portfolio and cost
 - Continue organic growth to capture untapped potential in the operating area
 - Committed to high quality of customer service and regulatory standards
 - Continue high focus on safety and asset integrity
- Bid for new area as part of a strategy of geographic expansion
- Leverage GSPC Group strengths and capture synergy benefits



**Thank you for
your attention**

Q&A Session